

# Empirical Assessment of Cost Factors and Productivity during Software Evolution through the Analysis of Software Change Effort

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Presentation of thesis for  
the degree of Ph.D.

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UNIVERSITETET  
I OSLO

[ **simula** . research laboratory ]  
*· by thinking constantly about it.*

# Changes to operational software are inevitable\*

**Corrections:**  
Developers will  
commit errors

**Adaptations:**  
Technological environments  
will change

**Perfective/Enhanceive:**  
Users will require  
more functionality



**Dimensions of maintenance\*\***

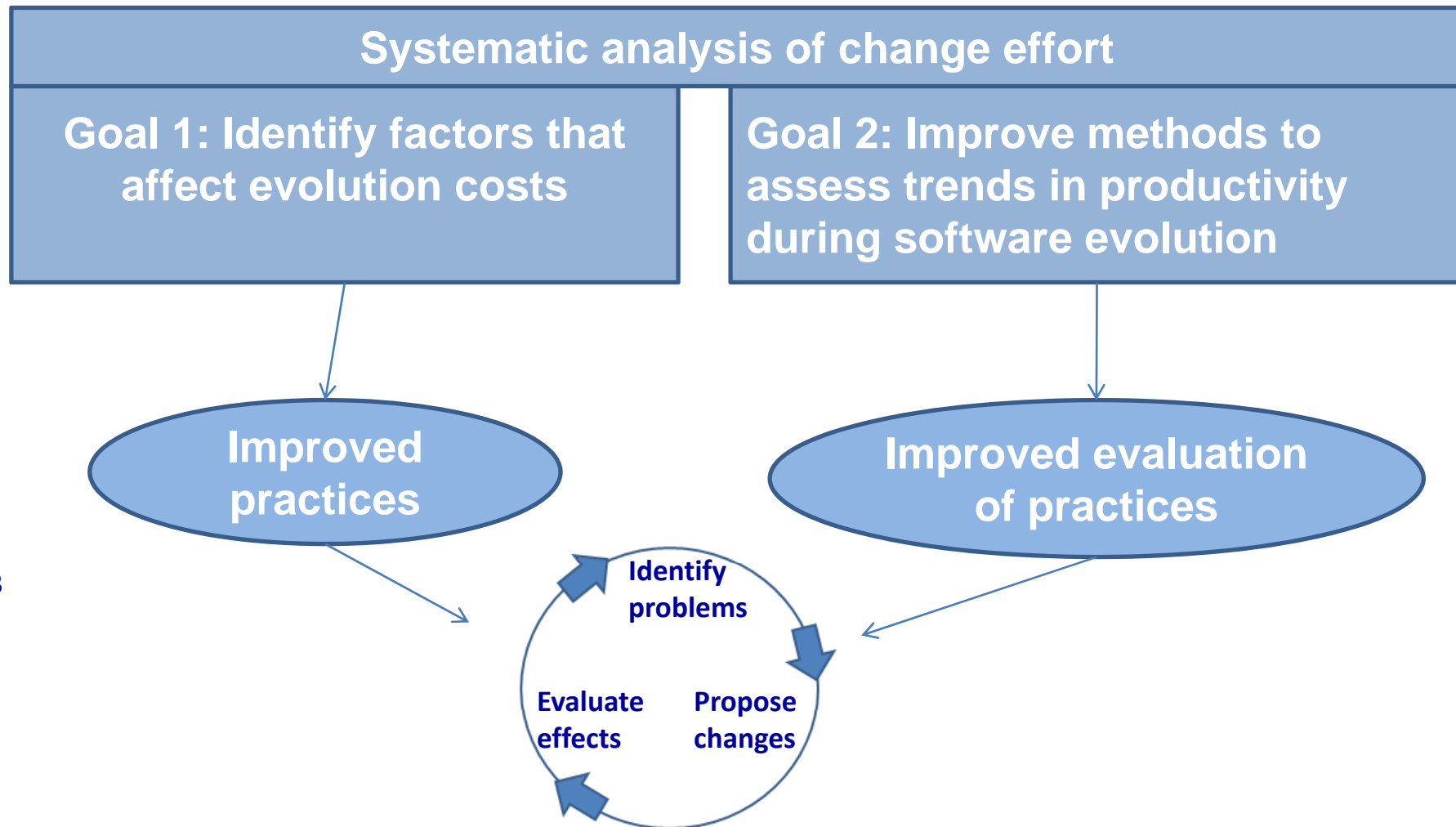


**50 billion USD worth  
of evolution costs,  
annually**

\*Essence of Lehman's "first law of software evolution" (1976)

\*\* As proposed by Swanson (1976)

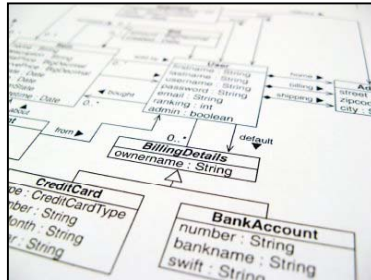
**The overall aim was to better understand development costs involved in making changes to software**



# Costs of software evolution can be assessed by analyzing drivers of change effort



**People**  
Experience



**Product**  
Structural  
attributes

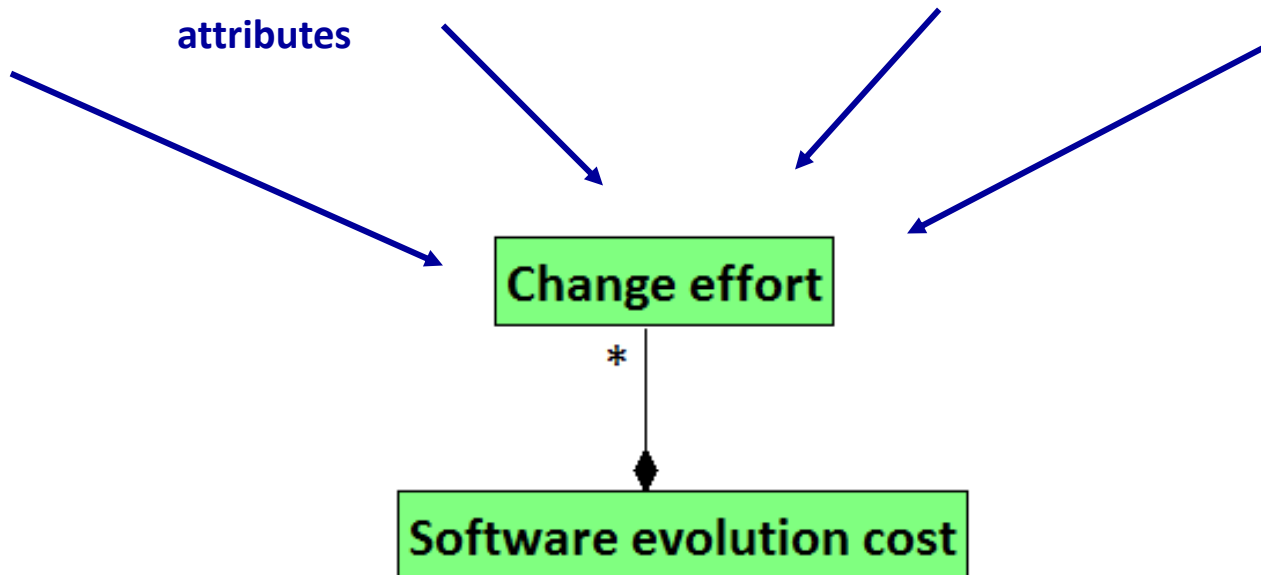
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    <Title>Creating Real Time Applications</Title>
    <Author>Bill Eaton</Author>
    <Year_Published>1990</Year_Published>
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**Performed changes**  
Size, type



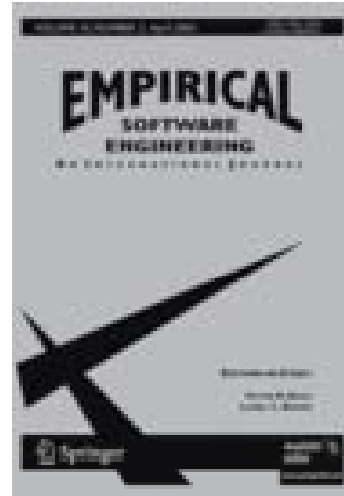
**Practices**  
Collaboration



## Systematic analysis of change effort

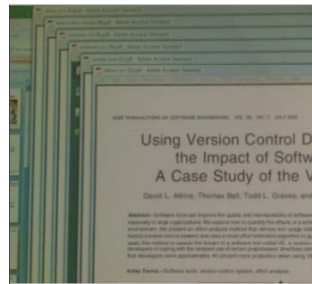
Goal 1: Identify factors that affect evolution costs

Goal 2: Improve methods to assess trends in productivity during software evolution



# A framework for change-based studies was established using systematic literature procedures

Peer reviewed change-based studies

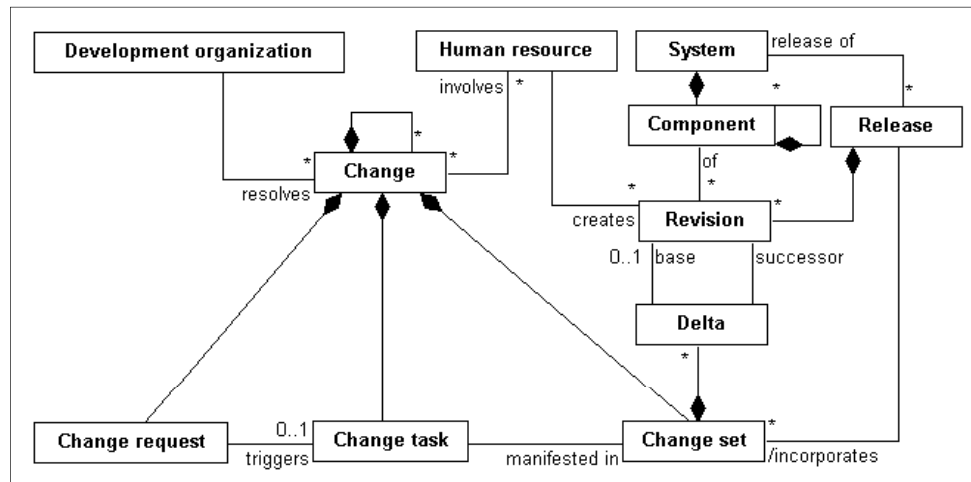


## Systematic literature review

“A rigorous methodology to ensure a fair evaluation and interpretation of all research relevant to a phenomenon”

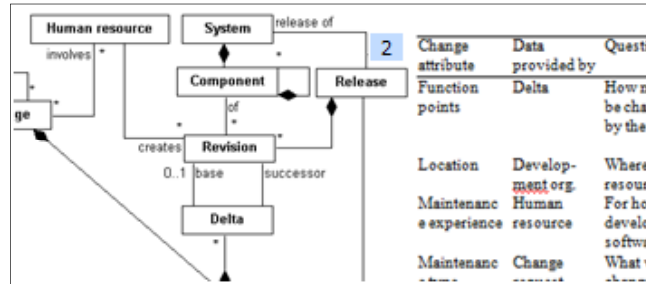
A conceptual model

Current evidence



Change attribute	Data provided by	Question asked	Typical values	Goal 1 studies
Function points	Delta	How many logical units will be changed, added or deleted by the change?	Count of changed, added and deleted units, weighted by complexity	-
Location	Development org.	Where were human resources located physically?	Distributed/not distributed	-
Maintenance experience	Human resource	For how long had the developers performed software maintenance work?	Number of years	-
Maintenance type	Change request	What was the purpose of the change?	Fix/enhance/adapt	[21, 37, 41-47, 49-51]

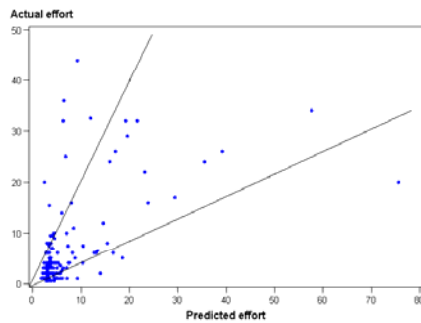
# A case study investigated costs factors in two commercial software organizations



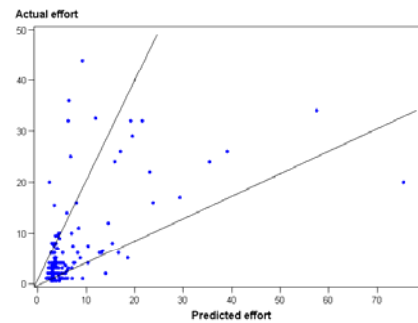
Research model and hypotheses based on the established framework

c.jira	changespan	techspan	devspan	words	ceffort
MONA-1555	6	1	2	44	18000
MONA-2817	10	1	1	107	36000
MONA-3152	5	1	1	34	14400
MONA-3168	24	2	2	375	345600
MONA-3169	7	3	1	33	14400
MONA-3209	1	1	1	114	3600

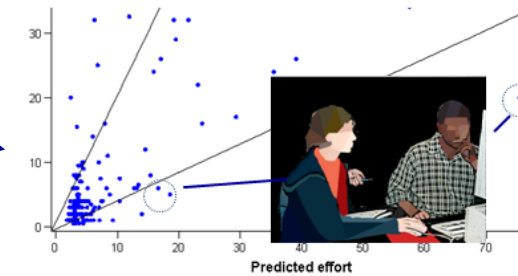
Collected 31 measures for 336 changes



Evidence-driven statistical analysis



Data-driven statistical analysis



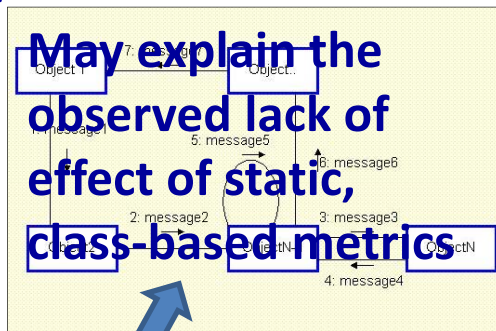
Interview analysis to explain large residuals

# Developers' effort to comprehend and change dispersed code was an important cost driver

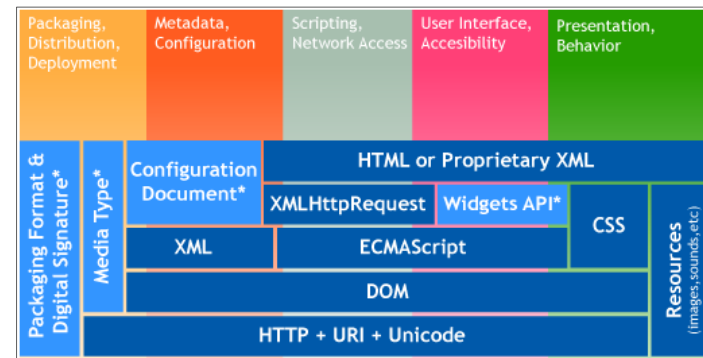
Strong correlation

*Number of components changed* → *Change effort*

Comprehension of dispersed "relevant" code



Comprehension occurred along object interactions within user scenarios, rather than architectural units

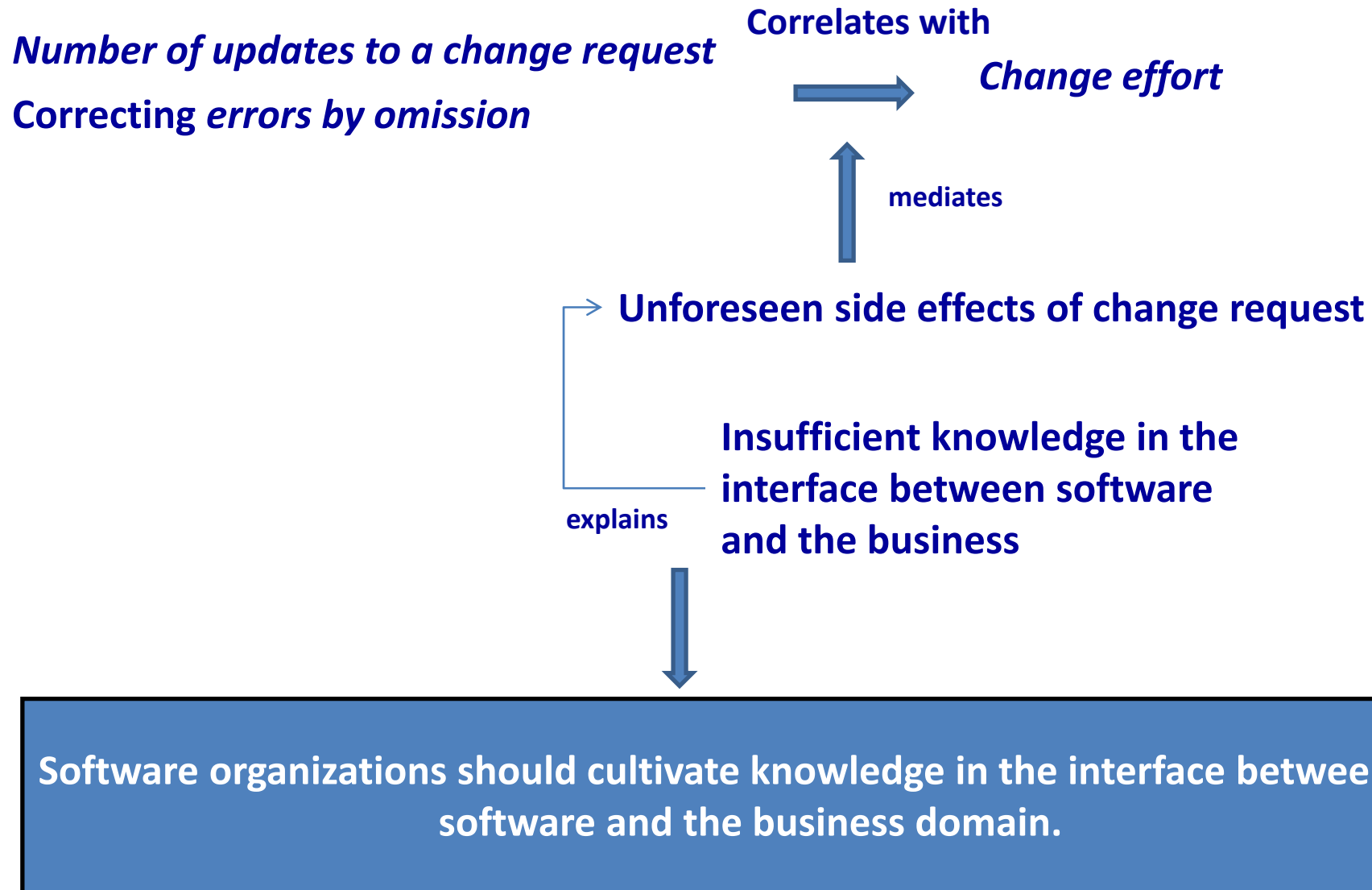


An additional effect occurred when comprehension and change spanned several technologies

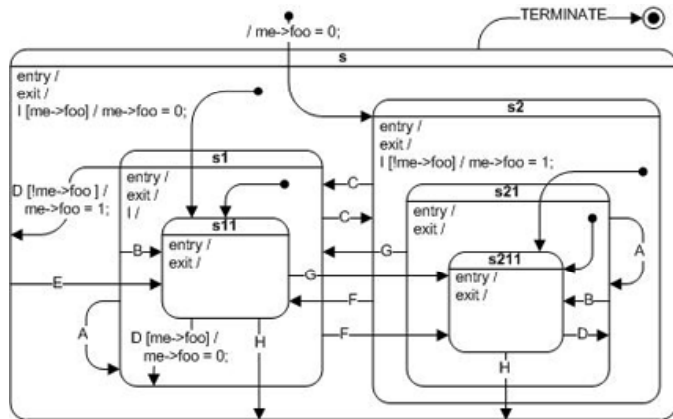
Design practices and tools should recognize developers' need to comprehend functional crosscuts of the software, in particular when several technologies are involved



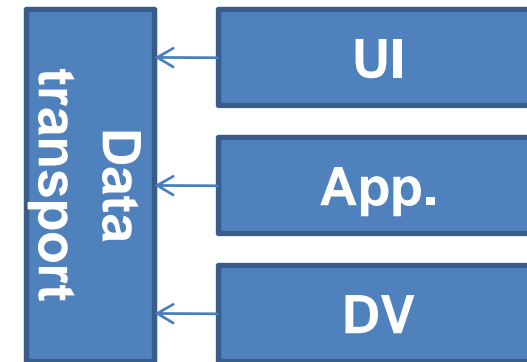
# Volatility of change request was an important cost driver



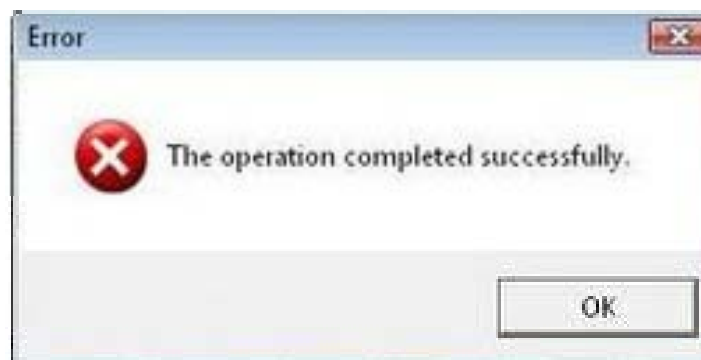
# The qualitative analyses proposed a number of cost drivers not captured by statistical models



Understand a complex underlying state-model



Develop reusable mechanisms

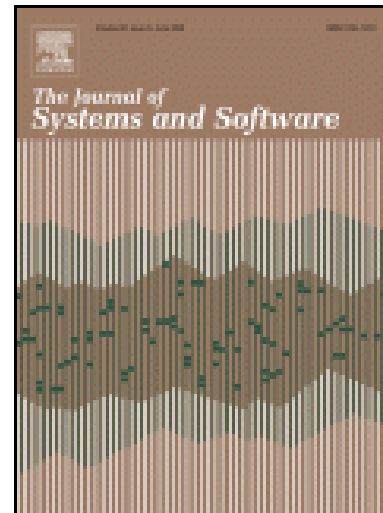


Circumvent technology flaws

## Systematic analysis of change effort

Goal 1: Identify factors that affect evolution costs

Goal 2: Improve methods to assess trends in productivity during software evolution



# Practical and trustworthy measures of productivity are needed to support process improvement

$$\text{productivity} = \frac{\text{output production}}{\text{input effort}}$$

SE ↘

$$\text{productivity} = \frac{\text{developed size}}{\text{developer effort}}$$



## Measures of developed size:

- *Lines of code* [1]
- *Developed components*
- *Function points* [2]
- *Specification weight metrics* [3]

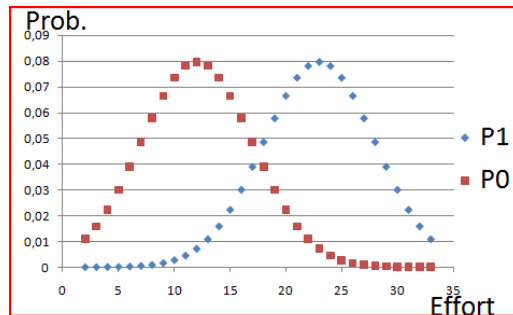
1. Fenton&Pfleeger-1997
2. Albrecht-1983
3. DeMarco m-1984
4. Ramil&Lehman – 2000
5. Maya&Abran -1996
6. Abran&Maya - 1995

Such measures can be adopted to software evolution [4, 5, 6]

**Claim: Current measures are either difficult to collect or have questionable validity**

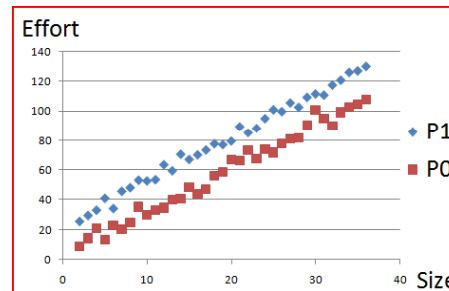
# Compare the time needed to complete change tasks between two time periods: Four variants

Compare mean effort



$$ICPR_1 = \frac{mean(p1)}{mean(p0)}$$

Control for change characteristics



$$effort = \beta_1 \cdot words + \beta_2 \cdot loc + \beta_3 inP1.$$

ICPR<sub>2</sub>

Compare actual with predicted effort

	Actual	Predicted	Act/Pred
15	4	3	1,333333
16	5	3	1,666667
17	6	4	1,5
18	...	..	...
19	7	4	1,75

$$ICPR_3 = median\left\{\frac{act}{pred}\right\}$$

Estimate the same tasks in P0 and P1

Jun 08	Jun 07	P1Pred/ P0Pred
6	7	0,85714
4	6	0,66667
5	8	0,625
...	..	...
7	8	0,875

$$ICPR_4 = median\left\{\frac{P1\ pred}{P0\ pred}\right\}$$

Inspired by:

[Trad.]

[Eick *et al.*, 2001]



[Kitchenham&Mendes, 2000]

[Arisholm&Sjøberg, 2001]

# First application: Assessment showed opposite productivity trends, consistent with major project events

Performed a major restructuring effort of the software

Switched from fixed price to time and material contracts

		
ICPR <sub>1</sub>	0.81	1.50
ICPR <sub>2</sub>	0.90	1.50*
ICPR <sub>3</sub>	0.78***	1.18
ICPR <sub>4</sub>	1.00	1.33*

First cut evaluation: Statistical tests to determine statistical significance

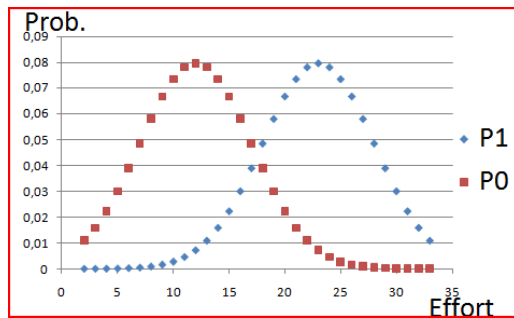
Indicates higher productivity

Indicates lower productivity



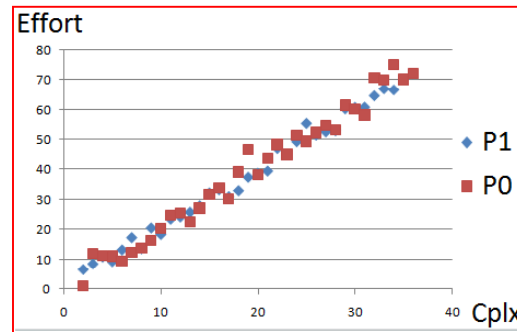
# Second application: Assessing the effect of a new estimation practice

Compare  
mean effort



Indication of lower  
productivity using P1

Control for  
change characteristics



No difference in  
productivity when  
controlling for differences  
in complexity of changes



Structured interviews: P1 helped in  
identifying subtasks/side effects

Surprisingly, the estimation  
method seemed to affect  
change effort, rather than  
estimation accuracy

Indicators help in  
discovering, and  
understanding causes  
for, productivity trends

# In summary, the systematic change-based analysis proved effective to understand development costs during evolution

A framework for measuring and analyzing changes that combines quantitative and qualitative methods

A promising method for assessing productivity trends during software evolution

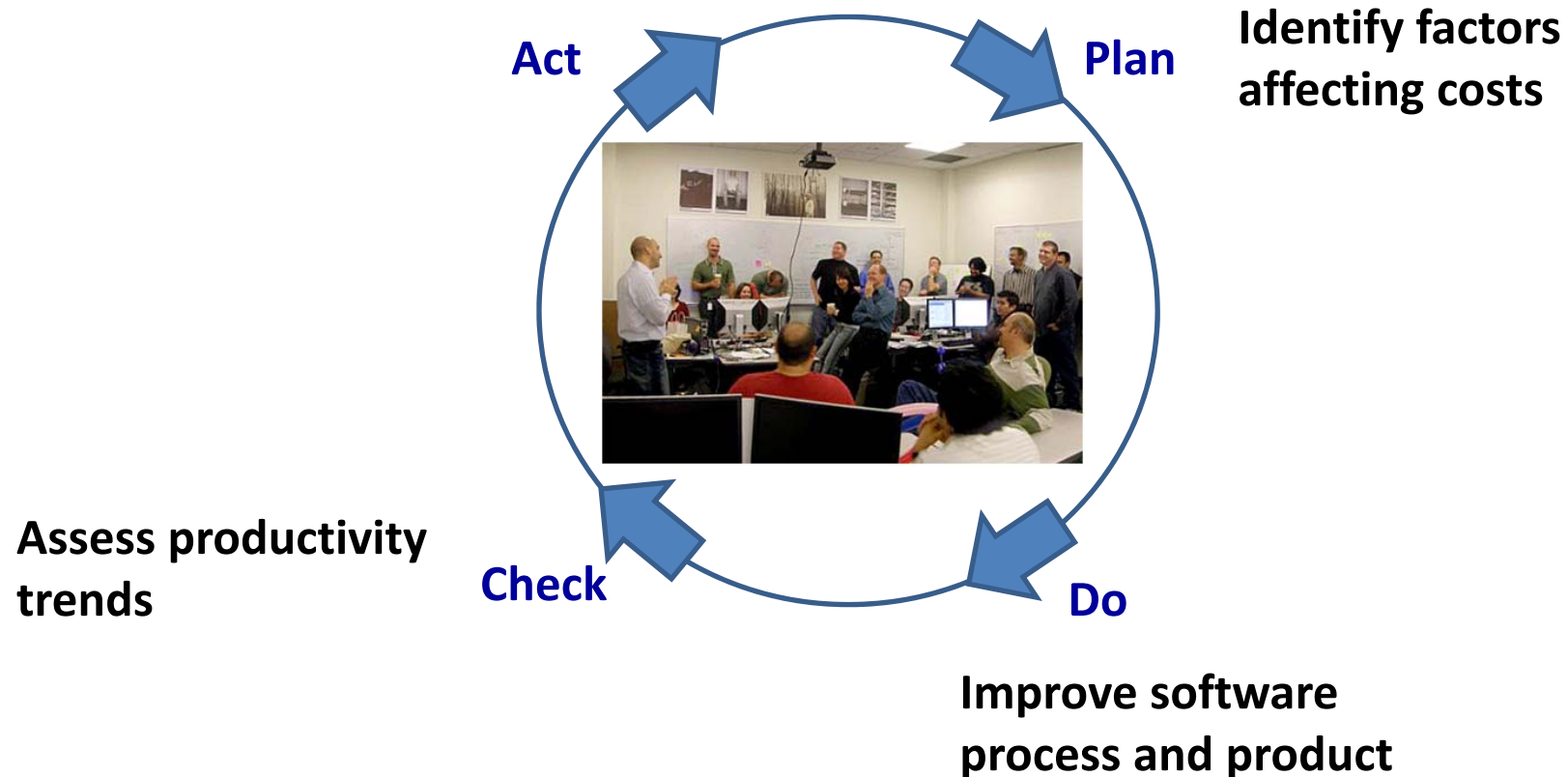
Empirical evidence and understanding of important cost drivers in software evolution

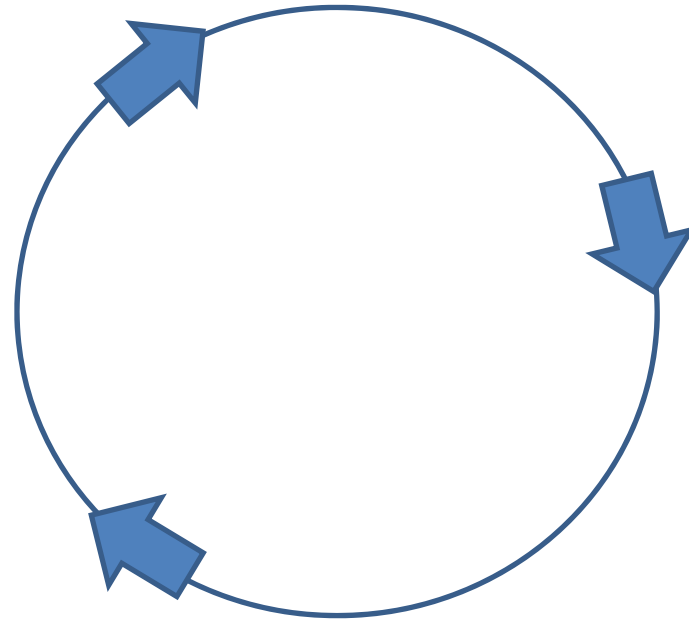


**Thank you for  
listening**



# The overall aim was to better understand development costs during software evolution





# Comparison of change task properties helps in validating the indicators' assumptions



**Table 3. Properties of change tasks in RCN**

Variable	<i>P0</i>	<i>P1</i>	p-value
chLoc (mean)	26	104	0.0004
crWords (mean)	107	88	0.89
filetypes (mean)	2.7	2.9	0.50
isCorrective (%)	38	39	0.90



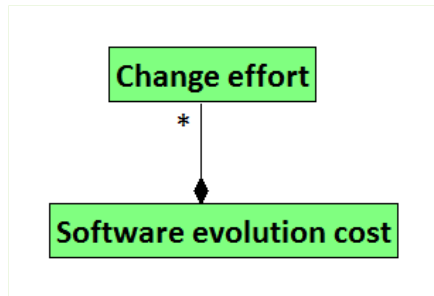
**Table 4. Properties of change tasks in MT**

Variable	<i>P0</i>	<i>P1</i>	p-value
addCC (mean)	8.7	44	0.06
components (mean)	3.6	7	0.09
crTracks (mean)	4.8	2.5	<0.0001
systExp (mean)	1870	2140	0.43

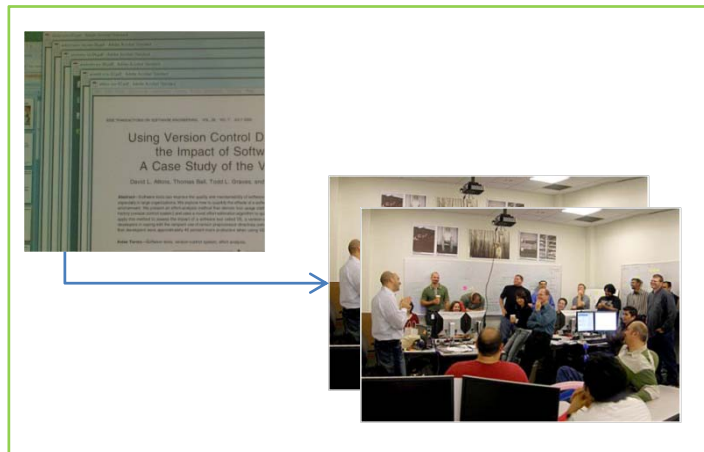
**Change tasks were indeed different between the periods**

**Indicator controlling for the differences was justified**

# This presentation describes the motivation, research approach and key results



**Analysis of individual changes to understand software evolution costs**



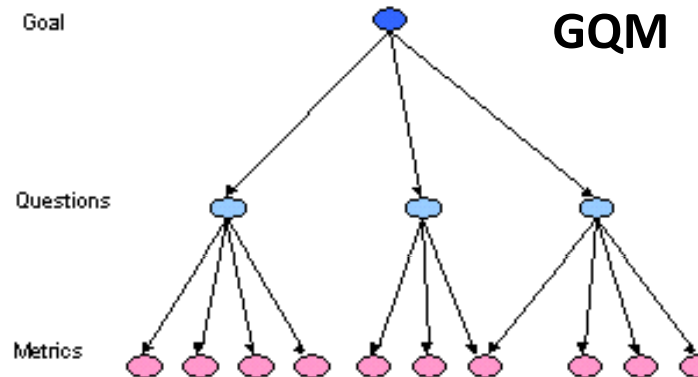
**Systematic review and multiple case study as key research methods**



**Evidence on cost factors  
Method for measuring productivity**

# Frameworks for improving software processes and products presume that productivity can be measured

Deming



Productivity measures are essential

QIP

